

Master-Table 40 Properties revealing the coherence of the seven groupings of purposes. The evolution of dualities is similar to that shown in Master-Figures 7 and 13. See Master-Figure 28 for a diagrammatic overview of the groups in the groupings. See Master-Table 29 for a summary of implications for society and for organizations. See text for further details and explanation.

| L<br>(Nos of Groups) | Grouping Focus                               | Function   | The Process of Realizing Values  | Personal Commitments   | Progress                  | Inherent Duality Progress vs Survival |
|----------------------|--|--|--|--|---------------------------|---------------------------------------|
| G-7<br>[1]           | <b>Membership</b><br>needed for Freedom      | To ensure that each person uses and evaluates their values.                        | The Society:<br>The starting point for realizing values – an existing social order.    | Each person must participate in a society despite its many imperfections.                  | Spirit of progress        |                                       |
| G-6<br>[2]           | <b>Sovereignty</b><br>needed for Power       | To ensure that society, its members and their activities, are regulated by values. | The Guardians:<br>Sustaining an ethical order as a framework for realizing values.     | Each person must be active as a citizen while accepting a government with its limitations. | Forces of progress        |                                       |
| G-5<br>[3]           | <b>Autonomy</b><br>needed for Endeavours     | To ensure that endeavours serve the values of both society and individuals.        | Organizations:<br>Organizing independent people for large-scale efforts.               | Each person must see themselves as an independent actor, representative and member.        | Organization of progress  |                                       |
| G-4<br>[4]           | <b>Functioning</b><br>needed for Achievement | To ensure that values are expressed coherently and enduringly in activities.       | Social Productivity:<br>Using purpose, direction and drive coherently and effectively. | Each person must work meaningfully and productively, never mechanically.                   | Embodiment of progress    |                                       |
| G-3<br>[5]           | <b>Drive</b><br>needed for Change            | To ensure that desired values are installed despite resistances.                   | Political Manoeuvres:<br>Overcoming the inevitable opposition to change.               | Each person must expect to modify their own values and press others to modify theirs.      | Modification of progress  |                                       |
| G-2<br>[6]           | <b>Direction</b><br>needed for Activity      | To ensure that chosen values focus minds and shape outcomes.                       | Group Requirements:<br>Ensuring group values guide individual decisions.               | Each person must accept restrictions on their activities to enable cooperation.            | Specification of progress |                                       |
| G-1<br>[7]           | <b>Purpose</b><br>needed for Responsibility  | To ensure that values can be affirmed, chosen and pursued in a social context.     | Primal Roles:<br>Developing the personal tools for participating in society.           | Each person must respond to their own inclinations and capabilities in social life.        | Means of progress         |                                       |