

Master-
Table 37

Properties of the three embodiments of autonomy.
 These are needed to ensure that endeavours can be organized so that work within them serves wider society as well as the individual people involved.
 Autonomy is based on pentads formed by conjoining five adjacent types of purpose. See text for details and explanation.

Pentad No. (Levels)	3 (Ls 7-3)	2 (Ls 6-2)	1 (Ls 5-1)
Types of Endeavour	A Movement	An Authority	An Enterprise
Function	To develop and establish new values of fundamental importance to society.	To preserve values and apply them authoritatively to particular situations.	To pursue values through activities which generate tangible benefits for itself.
Effect of Success	Society transforms itself by voluntary collective action.	Society stabilizes itself by clarifying, modulating and asserting its values.	Society functions by meeting its evolving social needs effectively.
Main Criticism	Too utopian.	Too remote.	Too self-centred.
Responsible for:	Determining a way of thinking for major social issues: cultural, political, economic &c.	Handling complaints, adjudications, advice, supervision, review, protection &c.	Producing goods, services, ideas for reform, benefits for members &c.
Power Source	An idea whose time has come.	Society and its current values.	Systematic and responsive management.
Key Element	Autonomous cell.	Authorized committee.	Accountable role.
Authority	Egalitarian.	Polyarchic.	Hierarchic.
Leadership	Diffused.	Formalized.	Meritocratic.
Structures	Multiple, diverse, transient.	Simple, procedural, inflexible.	Complex, functional, flexible.
Insiders	Grass roots.	The council and its secretariat.	Governing, top officer & executant bodies.
Role of Insiders in Society	Heralds of the future who are united in the service of values.	Distinguished representatives who are legitimated to serve society as it is.	Independent agents who are harnessed in the service of a task.
Incentive to Join	Fulfilment of personal values i.e. insiders can do what they want to.	Prestige and respect i.e. insiders should do what they ought to.	Money and goods i.e. insiders must do what they have to.
Performance	Spontaneous and ideological.	Professional and sound.	Efficient and dynamic.