

Master-Table 40 Properties revealing the coherence of the seven groupings of purposes. The evolution of dualities is similar to that shown in Master-Figures 7 and 13. See Master-Figure 28 for a diagrammatic overview of the groups in the groupings. See Master-Table 29 for a summary of implications for society and for organizations. See text for further details and explanation.

L (Nos of Groups)	Grouping Focus	Function	The Process of Realizing Values	Personal Commitments	Progress	Inherent Duality Progress vs Survival
G-7 [1]	<b>Membership</b> needed for Freedom	To ensure that each person uses and evaluates their values.	The Society: The starting point for realizing values – an existing social order.	Each person must participate in a society despite its many imperfections.	Spirit of progress	
G-6 [2]	<b>Sovereignty</b> needed for Power	To ensure that society, its members and their activities, are regulated by values.	The Guardians: Sustaining an ethical order as a framework for realizing values.	Each person must be active as a citizen while accepting a government with its limitations.	Forces of progress	
G-5 [3]	<b>Autonomy</b> needed for Endeavours	To ensure that endeavours serve the values of both society and individuals.	Organizations: Organizing independent people for large-scale efforts.	Each person must see themselves as an independent actor, representative and member.	Organization of progress	
G-4 [4]	<b>Functioning</b> needed for Achievement	To ensure that values are expressed coherently and enduringly in activities.	Social Productivity: Using purpose, direction and drive coherently and effectively.	Each person must work meaningfully and productively, never mechanically.	Embodiment of progress	
G-3 [5]	<b>Drive</b> needed for Change	To ensure that desired values are installed despite resistances.	Political Manoeuvres: Overcoming the inevitable opposition to change.	Each person must expect to modify their own values and press others to modify theirs.	Modification of progress	
G-2 [6]	<b>Direction</b> needed for Activity	To ensure that chosen values focus minds and shape outcomes.	Group Requirements: Ensuring group values guide individual decisions.	Each person must accept restrictions on their activities to enable cooperation.	Specification of progress	
G-1 [7]	<b>Purpose</b> needed for Responsibility	To ensure that values can be affirmed, chosen and pursued in a social context.	Primal Roles: Developing the personal tools for participating in society.	Each person must respond to their own inclinations and capabilities in social life.	Means of progress	